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**DIGITAL  
WEB  
SERVICES  
NETWORK**

**DWSN Quarterly Forum**  
**Wednesday, January 20, 2021**

[webstandards.ca.gov](https://webstandards.ca.gov)



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# Opening Remarks

Manveer Bola/  
Blaine Wasylikiw

*California Department of Technology*

[webstandards.ca.gov](http://webstandards.ca.gov)



# Agenda

- Designing with an Accessibility Mindset
- Content Design Process and Collaboration Tools
- Telework.ca.gov Case Study
- COVID19.ca.gov User Research Process
- Panel Discussion
- Suggested Future DWSN Topics
- Open Discussion
- Closing Remarks





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# Designing with an Accessibility Mindset

Brandon Leyton and Kevin Fong  
*Department of Rehabilitation*

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Accessibility Toolkit

<https://www.dor.ca.gov/Home/AB434>

[AB434toolkit@dor.ca.gov](mailto:AB434toolkit@dor.ca.gov)

WCAG 2.1

<https://www.w3.org/TR/WCAG21/>

Lighthouse

<https://web.dev/measure/>

Manual AT Testing Software

JAWS



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# Questions?

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# Content Design Process and Collaboration Tools



**Koji Kumpulainen**

*Office of Enterprise Technology  
California Department of Technology*

[webstandards.ca.gov](http://webstandards.ca.gov)



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# Content Design Process + Collaboration Tools

Koji Kumpulainen

*Office of Enterprise Technology*

*California Department of Technology*

[webstandards.ca.gov](http://webstandards.ca.gov)





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# Content design

Prepare for bold statements...

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## Content Design (1 of 3)



1. Content is the most important part of your website.



2. Writing content for **digital** is very different than traditional writing...

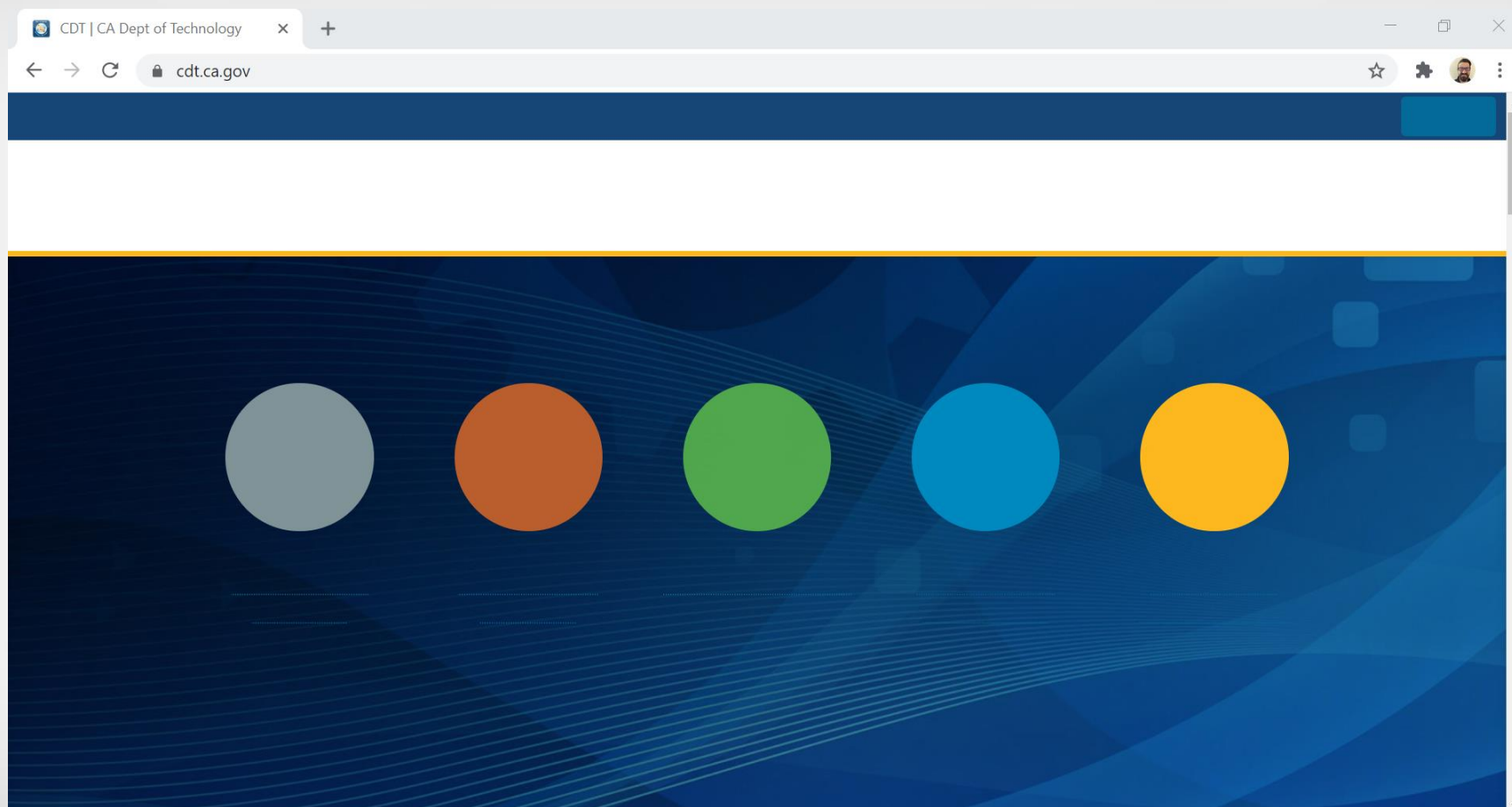




3. Writing for **people who use government services** (almost everyone) is hard.



# A website without content





# Traditional writing...

- Long, descriptive sentences
- Delay your point (story arc)
- Write for deep reading
- (This is an oversimplification, writing is hard, no matter the medium)





# Writing for the digital government services

Plain language:

- Short sentences
- Make your point as quickly as possible
- Write for scanning, not deep reading.
- Bold the main takeaways.

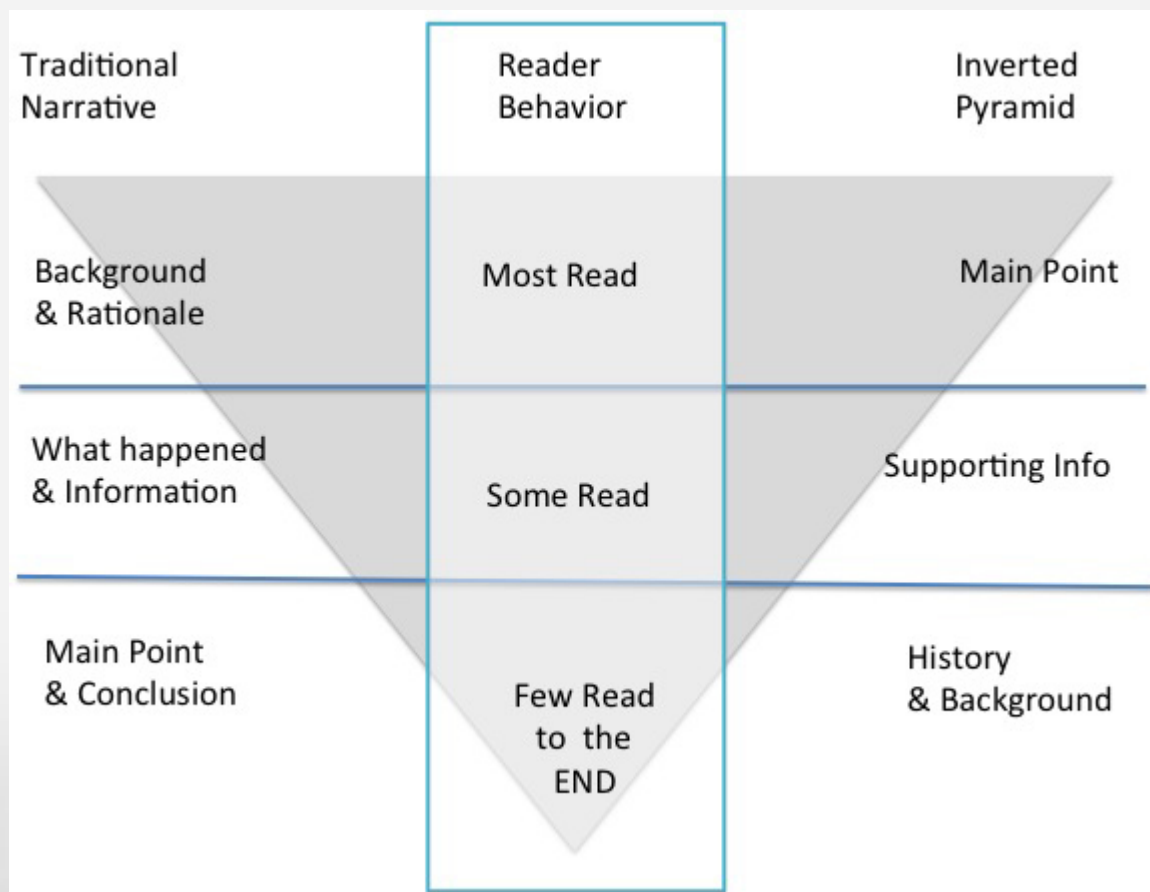
- Credit to David Perell for “Business writing 101”





# Writing for digital government services (continued...)

## Inverted Pyramid...







# Traditional narrative

- The narrative process requires time for the individual to write, AND then time for others to review, critique, and edit.
- While this process can work, it's not that simple...





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# Collaboration process

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# Content collaboration in government



We've got LOTS of lenses to view content through:

- Content design
- User experience
- Front end development
- Program specialists
- Legal
- Security
- Stakeholders
- Partner agencies and vendors





We need to do this together...



**We've got folks here to share their success.**





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# Questions?

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# Telework.ca.gov Case Study



**Ann Baaten**

*Department of  
General Services*

**Art Khomishen**

*Office of Enterprise Technology  
California Department of Technology*

[webstandards.ca.gov](http://webstandards.ca.gov)



## What

- Cross organizational effort
- Guidance on telework

## Why

- Delivered via telework
- Used collaboration tools

## How

- Teams
- Miro









# Telework.ca.gov (Teams)



## Teams

- Excellent collaboration with documents
- Facilitated tracking of defects
- Facilitated drop in help for staff
- Challenges with guest accounts



# Telework.ca.gov (Miro)



## Miro

- Facilitated the design
- Facilitated team interaction
- Enabled effective asynchronous communication





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# Questions?

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# Redesigning how businesses find guidance to safely re-open

Adam Little / Clara  
Gonzalez Sueyro  
*Office of Digital Innovation*

[webstandards.ca.gov](https://webstandards.ca.gov)



# Process Overview

## 01. Discover

Engaging with users and stakeholders to understand the problem at hand.

## 02. Define

Using research data to identify opportunities for improvement.

## 03. Ideate

Leveraging the diverse perspectives of our team to generate a wide range of possible solutions.

## 04. Prototype

Turning ideas into tangible designs in order to solicit feedback from users and stakeholders.

## 05. Iterate

Repeating the process as needed until a desired outcome is reached.



# Why Industry Guidance?

<https://covid19.ca.gov/industry-guidance>

Industry guidance	
<a href="#">See guidance in other languages</a>	
Agriculture and livestock	
Amusement parks and theme parks – New	
Auto dealerships	
Cardrooms and racetracks – updated September 10	
Childcare	
Cohorts for children and youth in supervised settings – updated September 4	
Communications infrastructure	
Construction	
Day camps	
Delivery services	
Energy and utilities	
Family friendly practices for employers	
Food packing	

- Highly visited - fourth most visited since May 2020
- Governor office high priority
- Not updated significantly since May 12
- Key page for multiple stakeholders: city and county officials, business owners, business associations, members of the public
- With new restrictions in place, this page becomes a go-to resource for many businesses



# Process (Step 1)

01. Discover

02. Define

03. Ideate

04. Prototype

05. Iterate

Engaging with users and stakeholders to understand the problem at hand.



# Discover: Goals

- Understand **who are** our visitors
- Understand the **motivations** for each visitor to visit the industry guidance.
- Understand how they **navigate** the page.
- Understand **when would they revisit the page** and for what purpose.
- Understand **where** are they visiting from







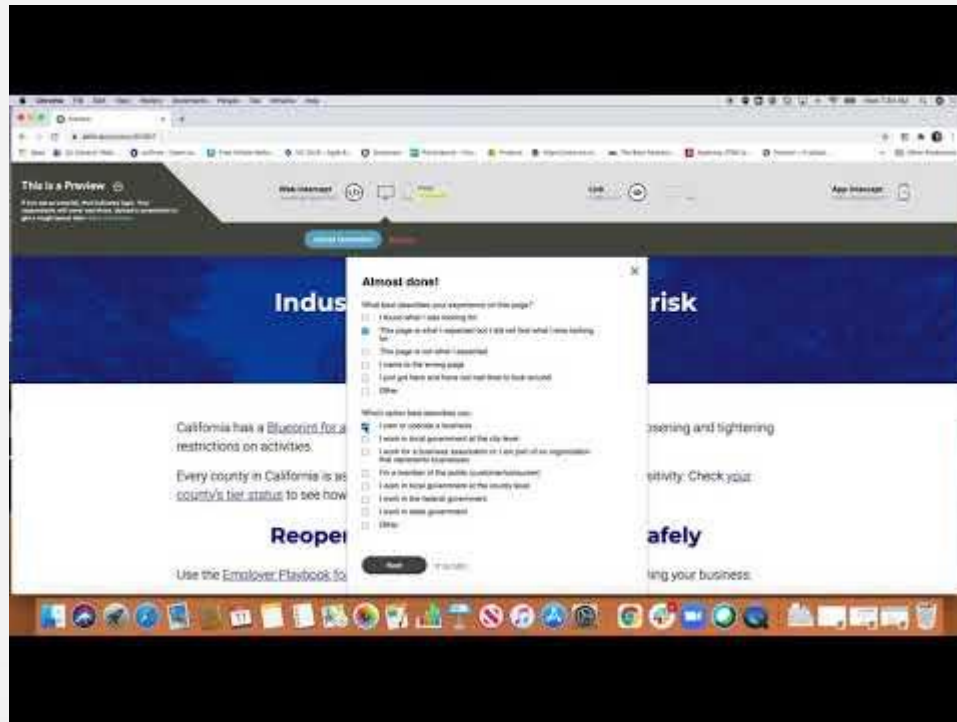
# Discover: Activities

- **Intercept visitors** as they were navigating the Industry guidance page to understand *who* they were and *what they were trying to accomplish*.
- **Interview key stakeholders** such as GoBiz, business representatives to understand about their jobs and how do they use the page to serve their customers
- **Perform usability testing sessions** to evaluate our existing page in terms of usability and UX focusing on relevance, hierarchy and accessibility.





# Discover: Activities Ethnio

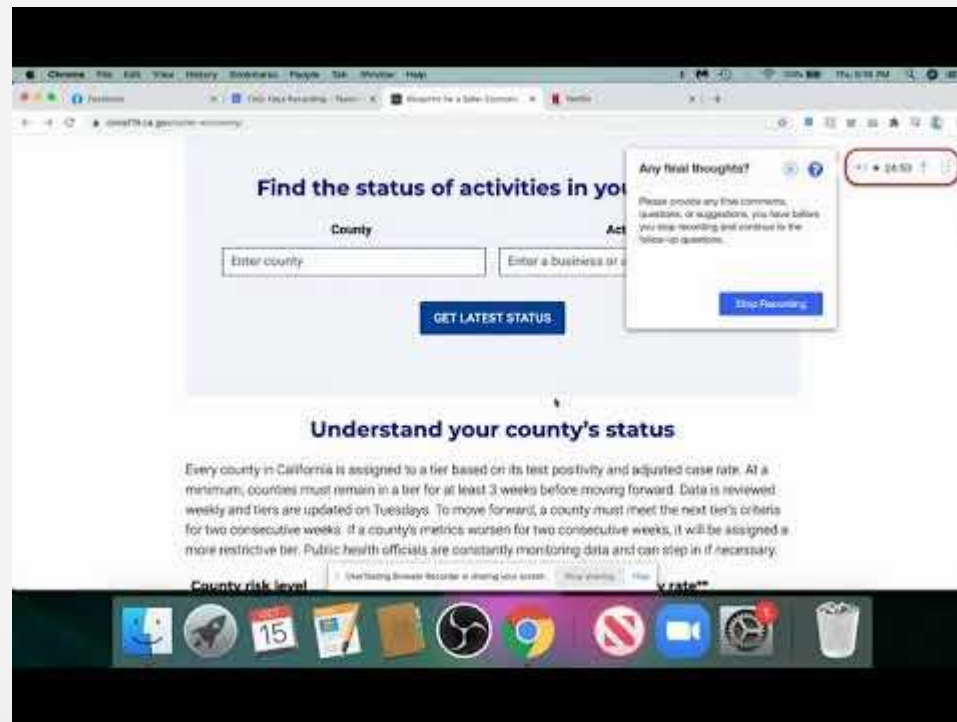


Ethnio video link:

<https://www.youtube.com/watch?v=e9iE6mOs2OE>



# Discover: Activities User Testing



Usability testing video link:

[https://www.youtube.com/watch?v=SdM15B0](https://www.youtube.com/watch?v=SdM15B0X2_A)

[X2\\_A](https://www.youtube.com/watch?v=SdM15B0X2_A)



# Discover: Activities

## Interviews



**Mike Daniel** is the Regional Lead Director for the Orange County/Inland Empire Small Business Development Center (SBDC)



**Bryan Anondson** is the owner of Headwaters Adventure Company, Redding, CA



**Kaitlin Lewis** is the Assistant Deputy Director, Communications, Governor's Office of Business and Economic Development (GO-Biz)



**Isabel Guzman** is the Director of the Office of Small Business Advocate (CalOSBA), part of GO-Biz



# Process (Step 2)

01. Discover

02. Define

03. Ideate

04. Prototype

05. Iterate

Using research  
data to identify  
opportunities  
for  
improvement.





# Define

1. Summarize findings
2. Uncover patterns and themes
3. Create insights
4. Propose recommendations for MPV and V1



# Define: Summary

Industry guidance			
Section	Findings	Recommendations	User segment
Navigation (from Blueprint)	When visiting directly from blueprint page, essential business can't find any additional information and assume there are no restrictions.	Content: Consider adding essential business in the list of activities.	All of the users
	In the Blueprint page, the link to the industry guidance gets lost in the results.	Design: Consider making the link more relevant.	All of the users
	When coming to the industry guidance from results in the blueprint, visitors expect to see a detailed explanation of "with modifications" means.	Content: Consider adding a clarification of what "modifications" stand for.	All of the users
	If the result doesn't provide a guidance, there is no easy access to the industry guidance page.	Content: Consider adding a link to Industry guidance page in the results so visitors can still find the page.	All of the users
Navigation (from Homepage)	The language from the homepage to access industry guidance page is confusing	Design: Consider creating a link to access the industry guidance from homepage that is consistent with the title of the page.	Business owners
	The different routes to access the industry guidance page are inconsistent: what's open, county status, How can I safely open my business. Industry guidance (footer) menu -> working safely -> Industry guidance	Design: Consider adding a section addressing business needs on the homepage.	Business owners
	When coming from homepage, the visitor has no information about tiers. Which tier are we now?	Design: Consider adding or replicating the what's open search in the industry guidance for people coming directly or from homepage.	All of the users



# Define: Key Insights

- Format of content (i.e. people struggle with PDFs)
- Hierarchy of content (i.e. people having difficulty finding what the modifications are)
- Recency of content (i.e. people want to know what's new and are confused when it's updated)
- Specificity of content (i.e. too much general content)







# Process (Step 3)

01. Discover

02. Define

03. Ideate

04. Prototype

05. Iterate

Leveraging the diverse perspectives of our team to generate a wide range of possible solutions.

# Ideation: Step 1/3

The collage displays several key documents and web pages:

- Find the status of activities in your county:** A web page with a search bar and a list of activities.
- COVID-19 INDUSTRY GUIDANCE: Automobile Dealerships and Rentals:** A document dated July 21, 2020, from the California Department of Industrial Relations (DIR).
- COVID-19 General Checklist for Automobiles, Dealerships and Rental Employees:** A document from the California Department of Industrial Relations (DIR) dated July 21, 2020.
- COVID-19 General Checklist for Automobiles, Dealerships and Rental Employees:** A document from the California Department of Industrial Relations (DIR) dated July 21, 2020.





# Ideation: Step 3/3

## Industry guidance to reduce risk

### Ideation

#### Step 1: Orient

*What does a user need when they first arrive at this page?*

We are doing this well

We are *not* doing this well

We are not doing this well *at all*

#### Step 2: Find

*What is a user trying to find and how might they want to find it?*

#### Step 3: Act

*What does a user need in order to take meaningful action?*





# Process (Step 4)

01. Discover

02. Define

03. Ideate

04. Prototype

05. Iterate

Turning ideas into tangible designs in order to solicit feedback from users and stakeholders.





# Prototype: 3 Approaches

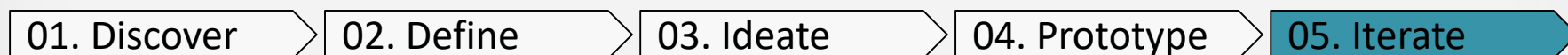
Approach 1:  
Static Pages

Approach 2:  
Search Results

Approach 3:  
Quick Win



# Process (Step 5)



Repeating the process as needed until a desired outcome is reached.



# Iterate

**Find what may be open near you**  
Includes industry guidance for business owners

County:  [Clear](#)      Activity:

[Get status](#)

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**Fresno County**  
Region: San Joaquin Valley  
⚠ Under [Regional Stay Home Order](#)

**WIDESPREAD**

Most non-essential indoor businesses operations are closed. [Understand the data](#)

**Note:** Counties can restrict further. [Check Fresno's COVID-19 website.](#)

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**[Business/activity]**  
[Status (e.g. Open with modifications)]

[See state industry guidance](#)

**[Business/activity] must follow guidance for [industry]**

[Industry guidance for \[industry\]](#) [PDF](#) [More languages](#)

[Checklist for \[industry\]](#) [PDF](#) [More languages](#)

[Use of temporary structures for outdoor business operations](#)

[Employer playbook](#) [PDF](#)

Depending on your business operations, other guidance may apply.

- [This is a placeholder link for additional/external guidance]
- [\[Related industry\]](#) [PDF](#)
- [\[Related industry\]](#) [PDF](#)
- [\[Related industry\]](#) [PDF](#)
- [\[Related industry\]](#) [PDF](#)
- [\[Related industry\]](#) [PDF](#)
- [\[Related industry\]](#) [PDF](#)





# Lessons Learned



# Conclusion: Lessons Learned

- Adam: Stakeholders are “users” and designing for their needs could allow you to solve the needs of everyone.
- Clara: Meet users where they are as opposed as building something thinking they will come.





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# Questions?

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# Panel Discussion



- Are fully automated accessibility solutions a good idea?
- How can co-working spaces be replicated in a remote environment?
- How long does user research take?
- Where does Design Thinking fit into the process?
- What are the best practices for writing for the web?





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# Suggested for Future Topics

## Blaine Wasylikiw

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# Open Discussion

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# Closing Remarks

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# THANK YOU

Post conference materials will be published on the DWSN website

For questions, please write to:

DigitalWebServicesNetwork@state.ca.gov

